



MENTAL MODELS TO PREPARE FOR IFRS S2 EXAM

Think Clearly. Connect Deeply. Apply Confidently.
Master Sustainability Disclosure with the Right Mindset.



Your Mindset. Your Advantage.
Your Success in IFRS S2.



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Learning guide

FUNDAMENTALS OF SUSTAINABILITY ACCOUNTING (FSA CREDENTIAL)

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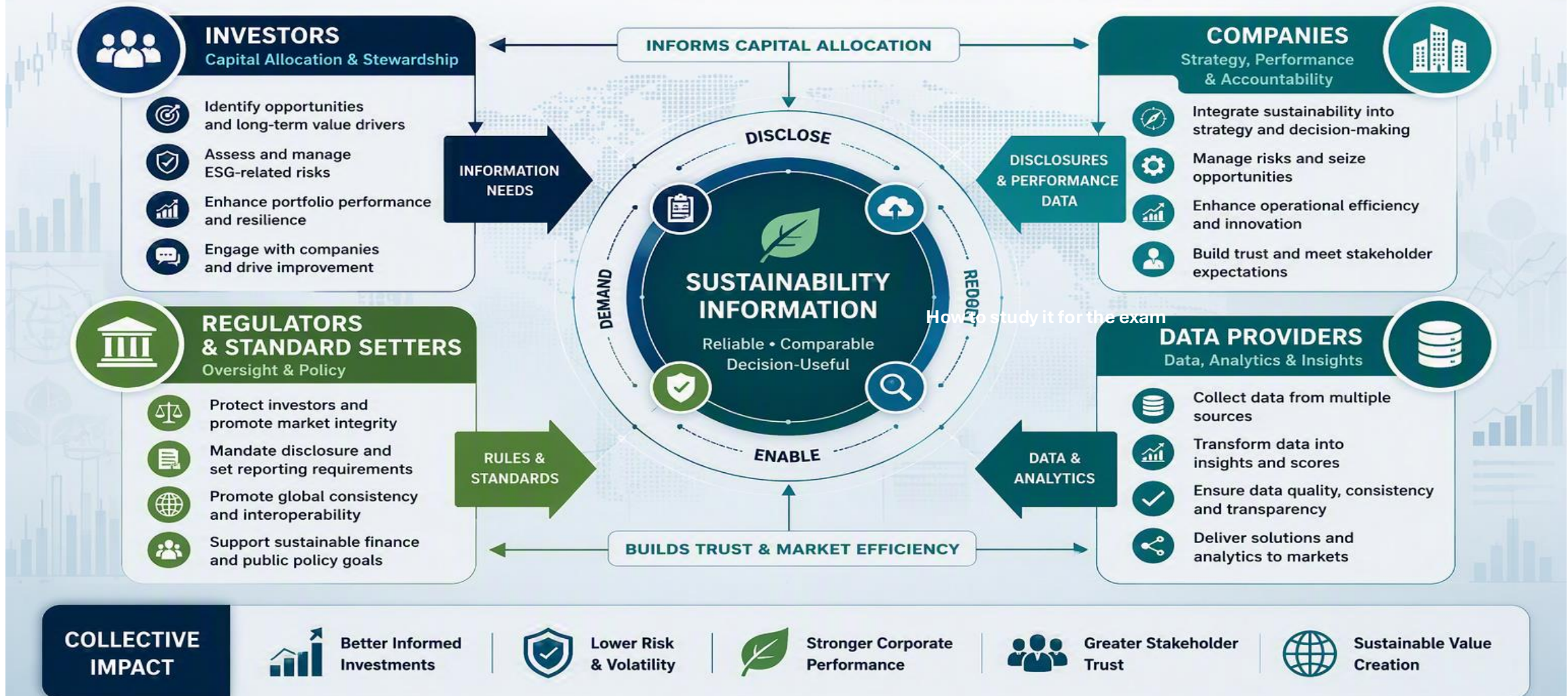
1. Demand For Sustainability Information



SUSTAINABILITY DISCLOSURE DEMAND AN INTERCONNECTED ECOSYSTEM IN CAPITAL MARKETS



Better Decisions.
Lower Risk.
Stronger Value.
Sustainable Future.



TRANSPARENT DISCLOSURE. INFORMED DECISIONS. SUSTAINABLE CAPITAL MARKETS.

Q1. Which users are the main audience for IFRS sustainability-related financial disclosures?	Existing and potential investors, lenders and other creditors.
Q2. Why do investors demand sustainability information?	To assess risks and opportunities affecting future cash flows, cost of capital and enterprise value.
Q3. What makes sustainability information more useful than a general ESG story?	It is material, comparable, timely and linked to strategy, risk, performance or financial prospects.
Q4. How can companies use sustainability information internally?	For strategy, risk management, operational improvement, target-setting and performance management.

Q1. What is a common exam trap in this chapter?	Treating sustainability disclosure as only reputational rather than financially relevant.
Q2. How does sustainability information support stewardship?	It gives investors a basis for engagement, voting and monitoring management action.
Q3. What is the capital allocation implication?	Better information can help capital flow toward better-managed risks and opportunities.
Q4. What should an analyst test first?	Whether the issue is likely to affect enterprise value for that company and industry.



Use this logic when answering scenario questions: Identify the issue, decide whether it is material, test disclosure quality, then connect it to valuation, risk, stewardship or capital allocation.

Key terms to memorize

- | | | | | |
|------------------------|-----------------------------|-------------------------------|--------------------------|-------------------|
| • Sustainability / ESG | • Information asymmetry | • Non-GAAP | • Cross-functional team | • Integration |
| • Enterprise value | • Standardized disclosure | • MD&A | • Internal controls | • Screening |
| • Primary users | • Investor protection | • Intangibles | • Assurance readiness | • Engagement |
| • Capital allocation | • General purpose reporting | • Connectivity | • Board oversight | • Active equity |
| • Stewardship | • Market integrity | • Forward-looking information | • Performance management | • Fixed income |
| | | | | • Private markets |
| | | | | • Normalization |

Management-Defined Performance Measures (MPMs)
Generally Accepted Accounting Principles (GAAP)
MD&A is Management's Discussion and Analysis

EVOLUTION OF DISCLOSURE AFTER MARKET CRISES

From Historical Accountability to Modern Transparency

Each crisis revealed gaps. Each reform built trust.

CRISIS / CATALYST	1929 THE GREAT DEPRESSION / STOCK MARKET CRASH	1933-1934 REGULATORY REFORM BEGINS	1930s-1950s STANDARDIZATION MOVEMENT	1970s FINANCIAL REPORTING EVOLUTION	2000s CORPORATE SCANDALS & FINANCIAL CRISIS	2020s SUSTAINABILITY & SYSTEMIC RISK AWARENESS
KEY RESPONSE & HISTORICAL DOCUMENTS						
OUTCOME	Exposed lack of reliable corporate information and market manipulation	SEC established. Mandatory disclosure to protect investors	Birth of accounting standards to ensure consistency	Conceptual framework established for decision-useful reporting	Governance reforms (e.g., Sarbanes-Oxley Act, 2002) strengthen oversight & controls	Demand for decision-useful sustainability information. Rise of global standards (e.g., ISSB)



WHY IT MATTERS TODAY

- TRANSPARENCY BUILDS TRUST**
Informed investors, confident markets
- BETTER RISK MANAGEMENT**
More complete view of financial and sustainability risks
- CAPITAL ALLOCATION EFFICIENCY**
Capital flows to sustainable, well-managed businesses
- LONG-TERM VALUE CREATION**
Resilient businesses, stronger economies, sustainable future

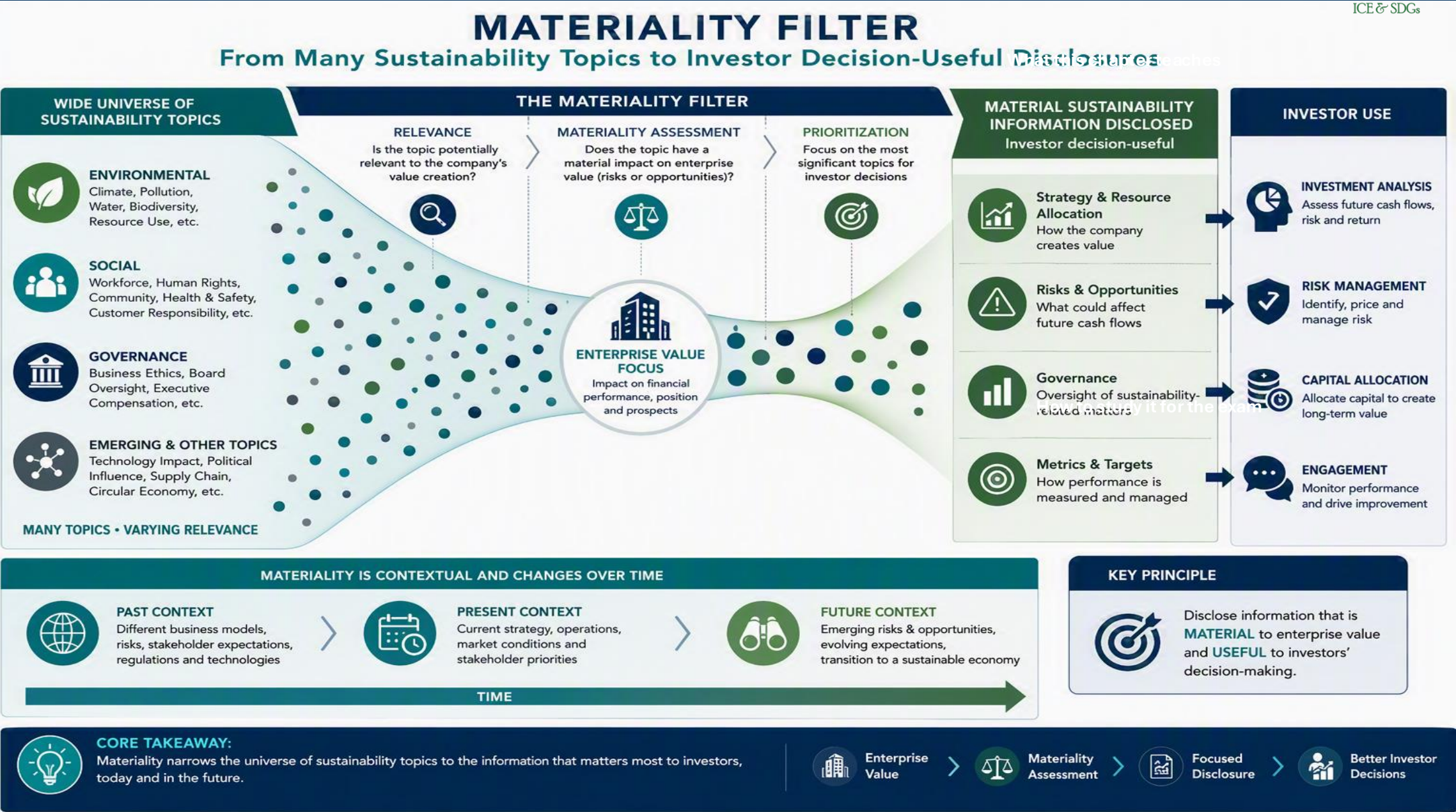
BETTER INFORMATION. BETTER DECISIONS. STRONGER CAPITAL MARKETS.

FROM CRISIS TO PROGRESS: History shaped disclosure. Standards drive confidence. Transparency sustains markets.

Q1. What core problem did standardized financial disclosure address?	Lack of reliable and comparable information for investors.
Q2. Why is the 1929 crash context relevant?	It illustrates how market failures can drive disclosure reforms and investor protection.
Q3. What is the parallel with sustainability disclosure?	Sustainability reporting is moving from fragmented voluntary practice toward standardized decision-useful disclosure.
Q4. How do standards support capital markets?	They reduce information asymmetry and improve comparability and trust.

Q1. Who benefits from reliable disclosure?	Investors, companies and capital markets through better pricing and allocation of capital.
Q2. What is an exam-relevant inference?	Disclosure quality can affect market confidence and cost of capital.
Q3. Why are accounting procedures standardized?	To make reported information consistent, comparable and decision-useful.
Q4. What should candidates avoid?	Treating sustainability standards as unrelated to the history of financial reporting.

3. Materiality: A Guiding Principle for Required Disclosure



Q1. What is material information?	Information that could reasonably influence decisions of primary users.
Q2. Is materiality purely quantitative?	No. Qualitative factors and context also matter.
Q3. Can materiality change over time?	Yes, as company circumstances and external conditions change.
Q4. Why is immaterial clutter a problem?	It can obscure material information and reduce understandability.

Q1. What is the IFRS S1 materiality lens?	Investor-focused information about sustainability-related risks and opportunities affecting prospects.
Q2. What is a likely exam trap?	Selecting a fixed percentage threshold as the only determinant of materiality.
Q3. How should analysts use industry context?	To judge whether management's material topics are complete and plausible.
Q4. What question should preparers ask?	Could this information influence investor, lender or creditor decisions?

TRADITIONAL FINANCIAL STATEMENTS: WHAT THEY SHOW

Snapshot of Financial Position

Total Liabilities & Equity

Summary of Financial Performance

Reflects past performance,
not future value drivers or risks

- Talent attraction & retention
- Workforce skills & productivity
- Health, safety & well-being

Lower comparability
across companies

Builds trust with investors and stakeholders



Q1. Why can financial statements be incomplete for valuation?	They may not fully capture unrecognized intangibles, emerging risks and future-oriented sustainability matters.
Q2. How do sustainability disclosures complement statements?	They provide context on risks, opportunities, strategy and performance drivers.
Q3. What is connectivity?	Linkage between sustainability information and financial statements, strategy and prospects.
Q4. Name a financial statement area affected by climate risk.	Impairment, useful lives, provisions, asset retirement obligations or fair value assumptions.

Q1. What should analysts do with non-GAAP information?	Reconcile it to IFRS/GAAP measures and assess quality and bias.
Q2. What is a common exam trap?	Saying sustainability information replaces financial statements.
Q3. Why do investors need forward-looking context?	Valuation depends on expected future cash flows and risks.
Q4. What type of risk can precede accounting recognition?	Regulatory, physical climate, reputational, human capital or technology risks.

5. Sustainability Information Value Chain and Data Providers



THE SUSTAINABILITY INFORMATION VALUE CHAIN

From Company Data to Informed Decisions

What this chapter teaches

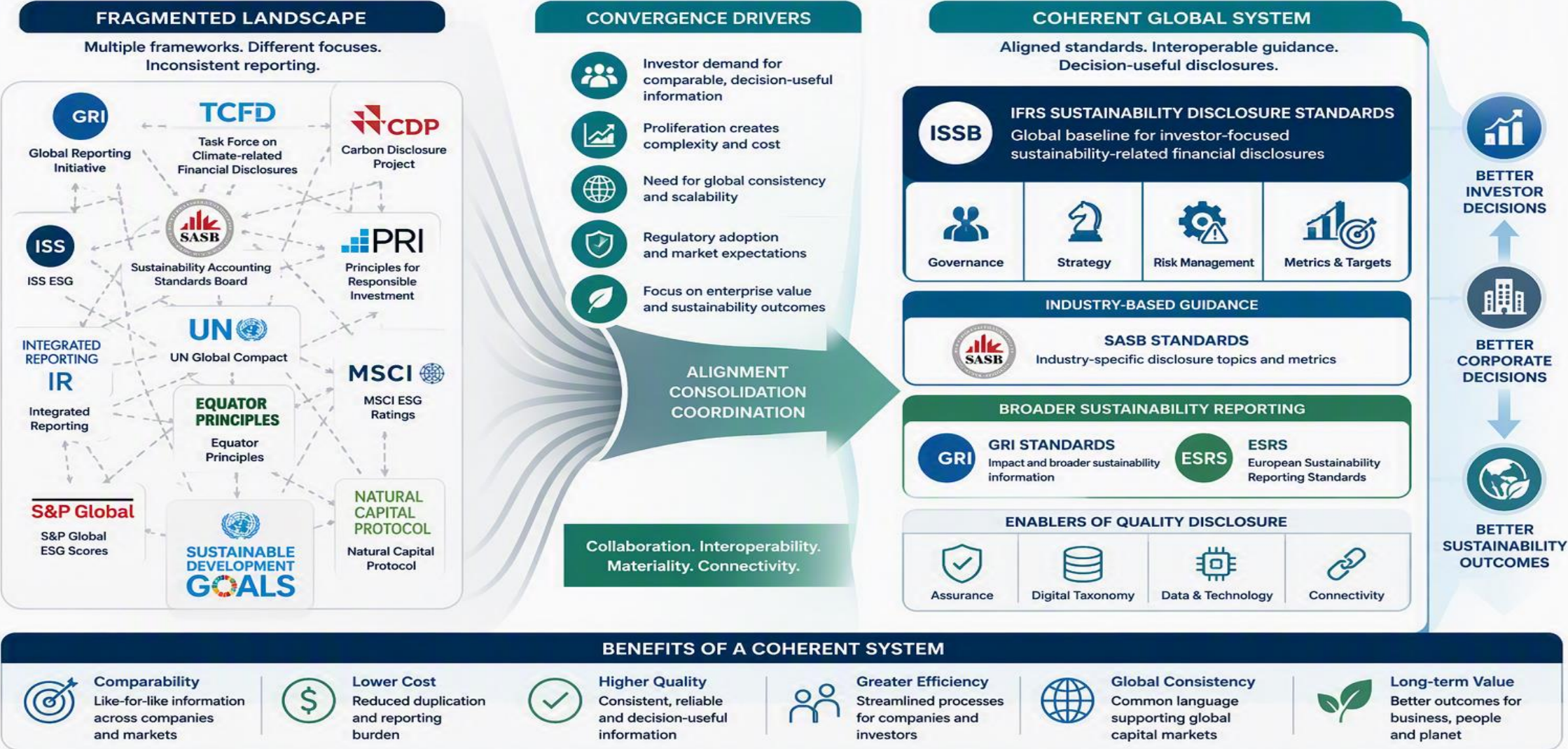


Q1. What role do data providers play?	They collect, transform, analyze and distribute sustainability data for market users.
Q2. Why can ESG ratings differ?	Different objectives, methodologies, weightings, data sources and estimates.
Q3. What is normalization?	Adjusting data to improve comparison across companies or over time.
Q4. Why is forward-looking sustainability data challenging?	It relies on assumptions about uncertain future outcomes.

Q1. What should analysts inspect in a rating?	Methodology, coverage, input data, estimation and materiality approach.
Q2. How do standards help the value chain?	They create common definitions, metrics and disclosure expectations.
Q3. What is an exam trap?	Believing a high ESG score always means low financial risk.
Q4. What strengthens data reliability?	Clear definitions, internal controls, review, assurance and consistent methodology.

FROM FRAGMENTED SUSTAINABILITY FRAMEWORKS TO A COHERENT GLOBAL REPORTING SYSTEM

One Global Language. Decision-Useful Information. Better Outcomes.



Q1. What is the difference between a framework and a standard?	A framework provides principles or structure; a standard generally specifies required or recommended disclosures and metrics.
Q2. What is the ISSB global baseline?	Investor-focused sustainability-related financial disclosure standards for global capital markets.
Q3. Why was consolidation needed?	To reduce fragmentation, duplication and inconsistent reporting.
Q4. What do SASB Standards contribute?	Industry-specific disclosure topics and metrics.

Q1. Which core content structure is central to IFRS sustainability disclosure?	Governance, strategy, risk management, and metrics and targets.
Q2. What is interoperability?	Ability of standards and reporting requirements to work together and reduce duplication.
Q3. What is a likely exam trap?	Assuming all sustainability guidance uses the same materiality definition.
Q4. Why do analysts value industry metrics?	They improve comparability for material risks and opportunities among peers.

MATERIALITY COMPARISON

Three Lenses for Identifying What Matters

Different perspectives. Complementary insights. Stronger decisions.

SINGLE MATERIALITY

(FINANCIAL MATERIALITY)

Focuses on sustainability matters that could **reasonably affect** the enterprise value.

SUSTAINABILITY MATTERS

Financial risks and opportunities

ENTERPRISE VALUE

Identifies what matters for:

INVESTORS & LENDERS
Assessment of enterprise value, financial performance and prospects

IMPACT MATERIALITY

(INSIDE-OUT PERSPECTIVE)

Focuses on the enterprise's actual and potential **impacts** on people, society and the environment.

ENTERPRISE

Actual and potential impacts

PEOPLE
SOCIETY
ENVIRONMENT

Identifies what matters for:

STAKEHOLDERS & SOCIETY
Assessment of broader impacts on people, society and the environment

DOUBLE MATERIALITY

(TWO-WAY PERSPECTIVE)

Considers **both** the financial effects on the enterprise and the enterprise's impacts on people and planet.

FINANCIAL MATERIALITY

Impact on enterprise value

MATTERS THAT MATTER MOST

IMPACT MATERIALITY

Impact on people, society, environment

Identifies what matters for:

INTEGRATED DECISION-MAKING
Balanced view to create sustainable value for enterprise and society

PRIMARY FOCUS	Enterprise value	People, society and environment	Enterprise value and broader impacts
DIRECTION OF LENS	Outside-in	Inside-out	Two-way
KEY QUESTION	How could this affect our financial performance and prospects?	How do our activities affect people, society and the environment?	How could this affect our financial performance and prospects, and how do we impact the world?
TYPICAL USERS	Investors, lenders, analysts	Communities, employees, civil society, regulators, customers	Investors, management, boards, stakeholders, policymakers
COMMON OUTCOMES	Better risk management, capital allocation, investment decisions	Greater accountability, license to operate, positive impact	Sustainable strategy, resilience, long-term value creation

KEY TAKEAWAY: Materiality is not one-size-fits-all. Using the right lens—or combining them—helps organizations focus on what truly matters for informed decisions and sustainable value.

FSA Credential Level I Study Deck • Chapter 7: Materiality: Going Beyond Investors

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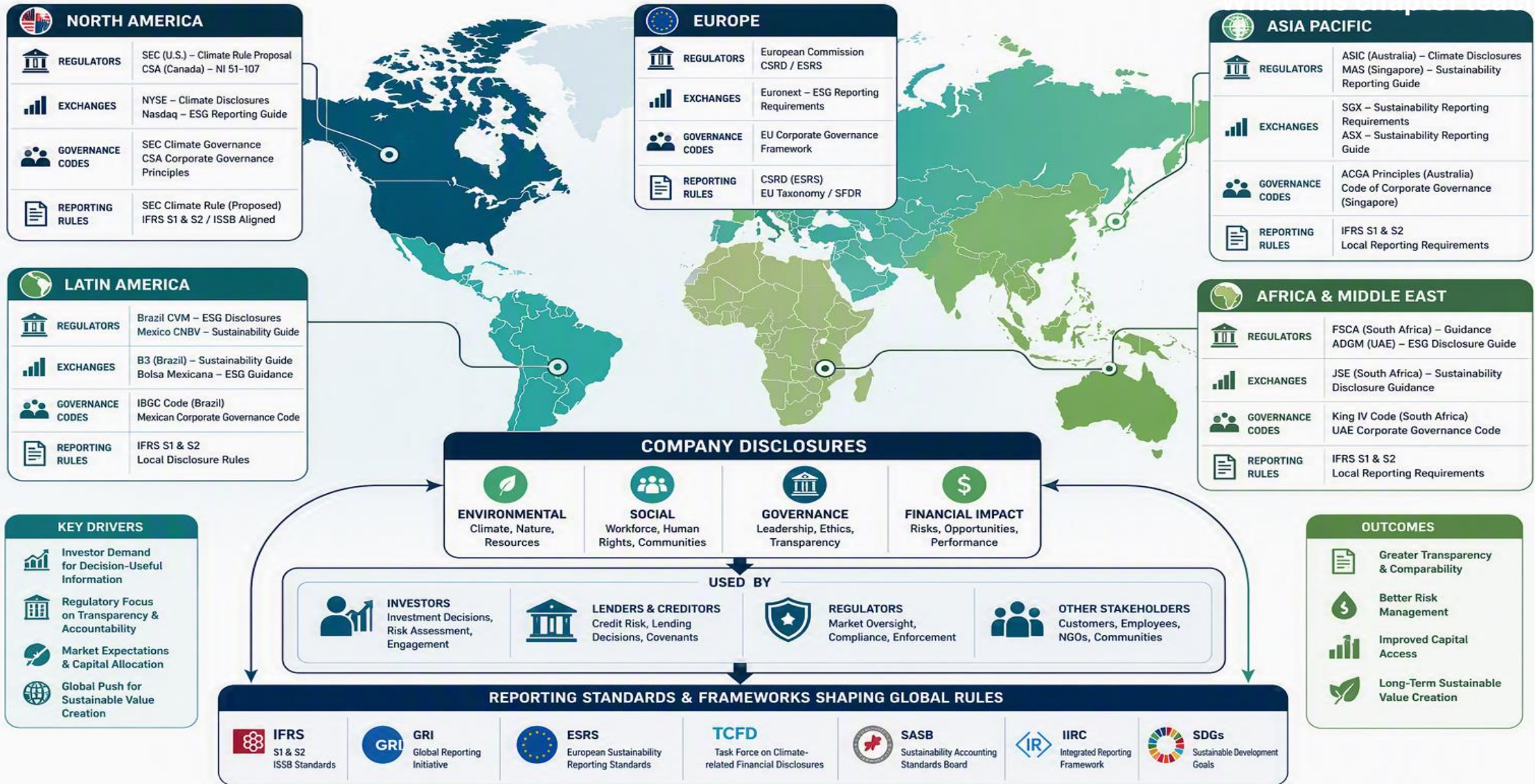
CFA-style FSA/ IFRS investor lens

Q1. What is investor-focused materiality?	Information that could influence primary users' decisions about providing resources to the entity.
Q2. What is impact materiality?	Information about the company's actual or potential impacts on people, society and the environment.
Q3. What is double materiality?	A two-lens approach covering financial effects and broader impacts.
Q4. Which materiality lens is used by IFRS Sustainability Disclosure Standards?	Investor-focused financial materiality.

Q1. Which standards emphasize impact materiality?	GRI Standards.
Q2. Which standards use double materiality?	European Sustainability Reporting Standards.
Q3. What is a key analyst skill?	Translating broader impacts into possible financial risks or opportunities when relevant.
Q4. What is an exam trap?	Assuming the same disclosure is required under every materiality lens.

SUSTAINABILITY DISCLOSURE ACROSS JURISDICTIONS

A GLOBAL ECOSYSTEM OF REGULATORS, EXCHANGES, GOVERNANCE CODES AND REPORTING RULES



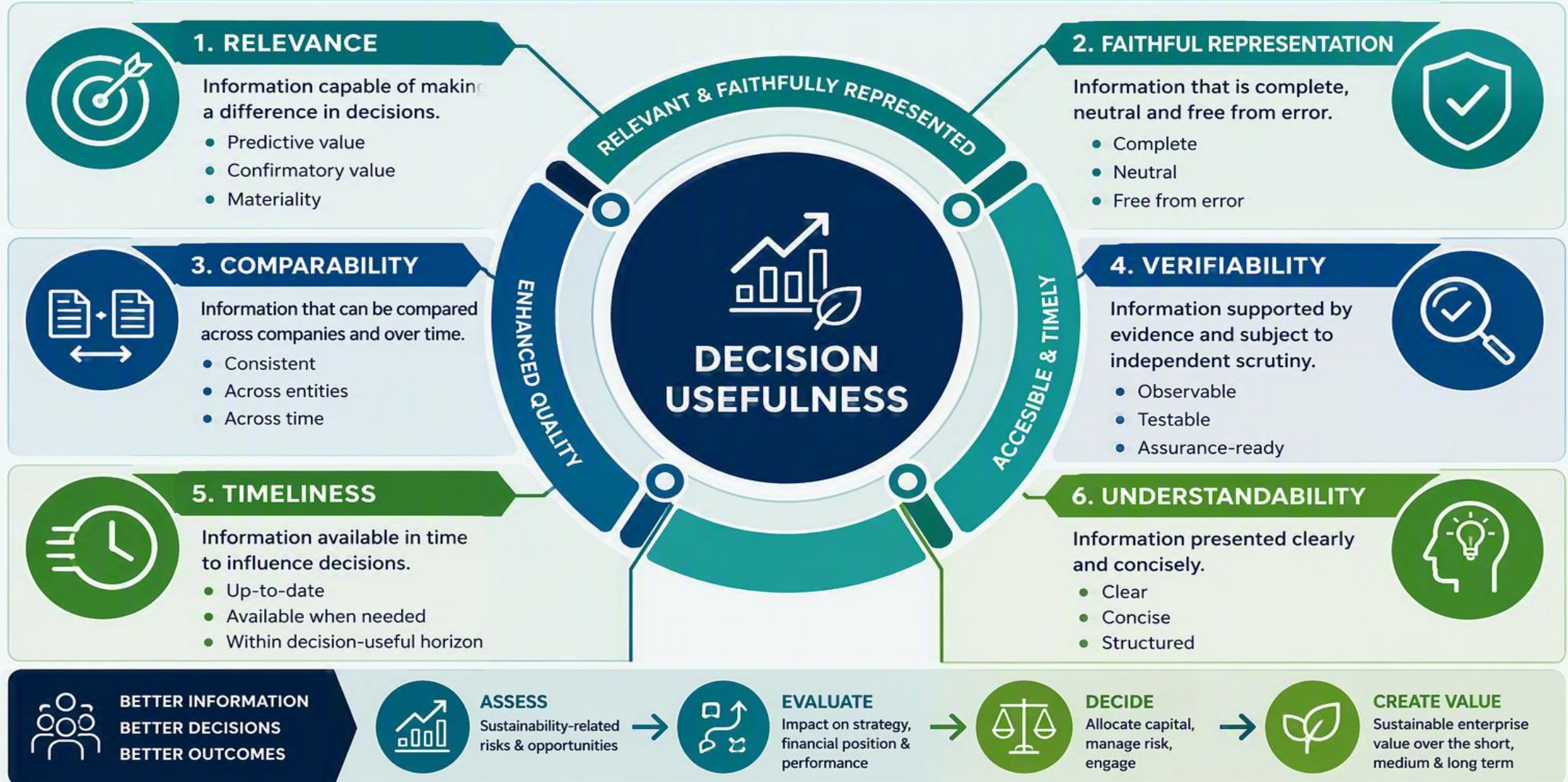
Q1. What is the difference between a standard-setter and a regulator?	Standard-setters develop standards or guidance; regulators can mandate, enforce or incorporate requirements.
Q2. Why do jurisdictions matter for analysis?	They affect disclosure scope, reliability, comparability and compliance obligations.
Q3. What is comply-or-explain?	A governance approach where companies either comply with a code or explain non-compliance.
Q4. Can IFRS Sustainability Standards be adopted differently by jurisdictions?	Yes, adoption and implementation can vary by local law or regulation.

Q1. What is a common exam trap?	Assuming all companies face the same reporting rules.
Q2. How do governance codes influence disclosure?	They can shape board oversight, controls and accountability expectations.
Q3. What should analysts compare before using data?	Reporting boundaries, metrics, assurance, rules applied and period covered.
Q4. Why do regulators mandate disclosure?	To improve transparency, investor protection and market efficiency.

USEFUL SUSTAINABILITY-RELATED FINANCIAL INFORMATION

QUALITATIVE CHARACTERISTICS

INFORMING INVESTOR DECISIONS ABOUT ENTERPRISE VALUE



Q1. What are the fundamental qualitative characteristics?	Relevance and faithful representation.
Q2. What are the enhancing characteristics?	Comparability, verifiability, timeliness and understandability.
Q3. What does relevance mean?	Information capable of making a difference to user decisions.
Q4. What does faithful representation require?	Complete, neutral and accurate/free-from-material-error information.

Q1. Why is comparability important?	It lets users evaluate companies across peers and periods.
Q2. Does useful information require perfect certainty?	No. Uncertain information can be useful if assumptions and uncertainty are explained.
Q3. What is a common exam trap?	Treating timeliness as a fundamental characteristic rather than enhancing characteristic.
Q4. How should analysts test usefulness?	Ask whether the information affects decisions, forecasts or risk assessment.

10. The IFRS Sustainability Disclosure Standards



IFRS SUSTAINABILITY DISCLOSURE STANDARDS ARCHITECTURE

Purpose: To provide decision-useful sustainability-related financial information to investors

CORE CONTENT PILLARS



1. GOVERNANCE

The governance processes, controls and procedures used to monitor, manage and oversee sustainability-related risks and opportunities.



2. STRATEGY

The actual and potential impacts of sustainability-related risks and opportunities on the company's business model, strategy and financial planning.



3. RISK MANAGEMENT

The processes used by the company to identify, assess, prioritise and monitor sustainability-related risks.



4. METRICS AND TARGETS

The metrics and targets used to assess and manage relevant sustainability-related risks and opportunities.

CONCEPTUAL FOUNDATIONS



Objective

Decision-useful information for investors



Reporting Entity

The entity required to disclose information



Connectivity

Information about related matters



Completeness

All material information, no omissions



Comparability & Verifiability

Consistent, neutral and free from error

MATERIALITY



Information is material if it could reasonably be expected to influence investor decisions.



Focus on sustainability-related risks and opportunities that could affect enterprise value.



Materiality is entity-specific and changes over time as circumstances evolve.

Q1. What are the four core content pillars?	Governance, strategy, risk management, and metrics and targets.
Q2. What does IFRS S1 cover?	General requirements for sustainability-related financial disclosures.
Q3. What does IFRS S2 cover?	Climate-related disclosures.
Q4. What is connected information?	Information showing links between sustainability matters, financial statements, strategy and prospects.

Q1. What should strategy disclosures explain?	Actual and potential effects of risks and opportunities on business model, strategy and financial planning.
Q2. What do metrics and targets show?	How the entity measures, monitors and manages relevant risks and opportunities.
Q3. What is a common exam trap?	Assuming disclosure is complete because metrics are disclosed without governance or strategy.
Q4. Who are the primary users?	Investors, lenders and other creditors.

11. Setting IFRS Sustainability Disclosure Standards



ISSB STANDARD-SETTING PROCESS

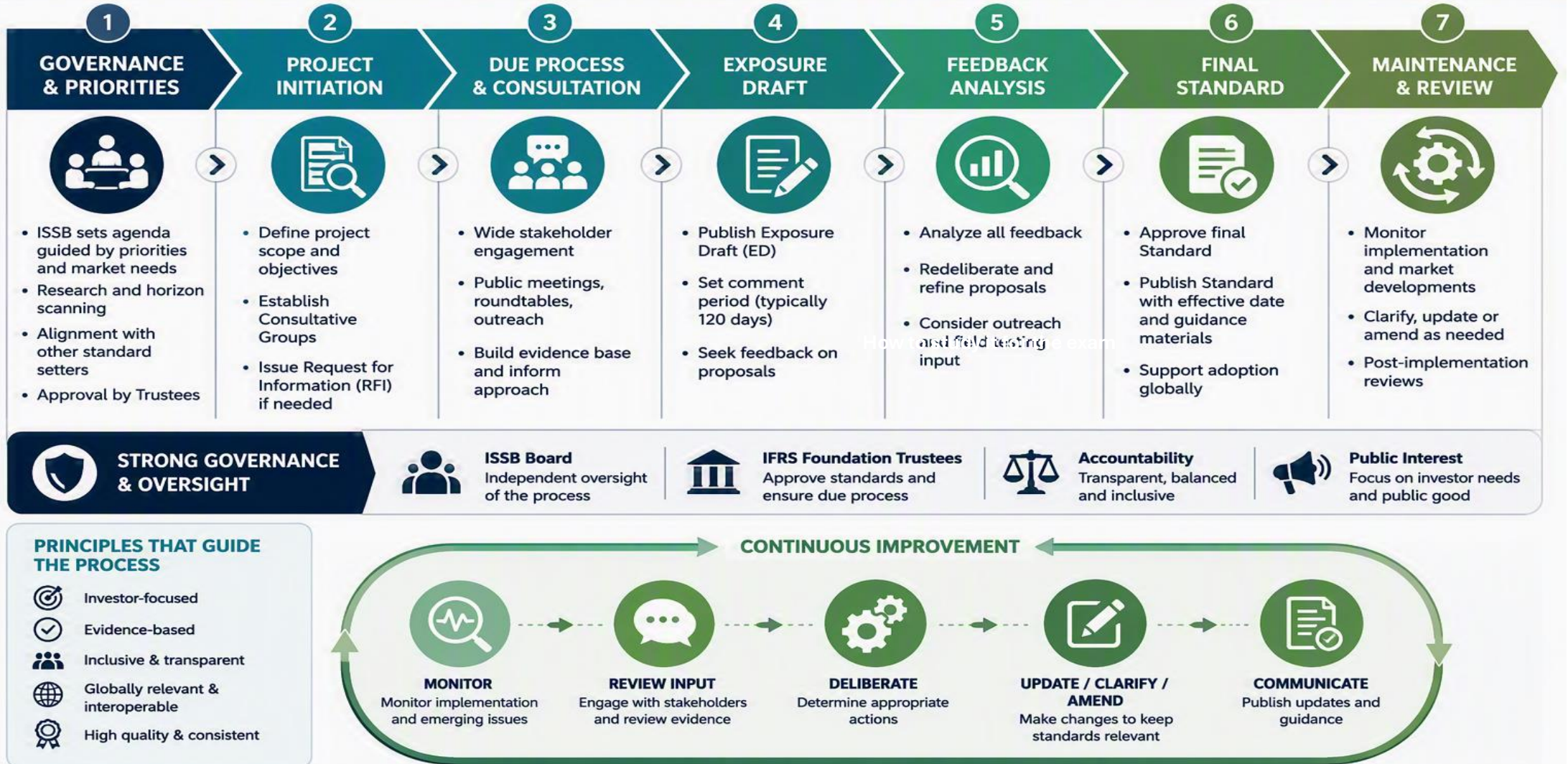
Developing High-Quality, Global Sustainability Disclosure Standards

What this chapter teaches



ISSB

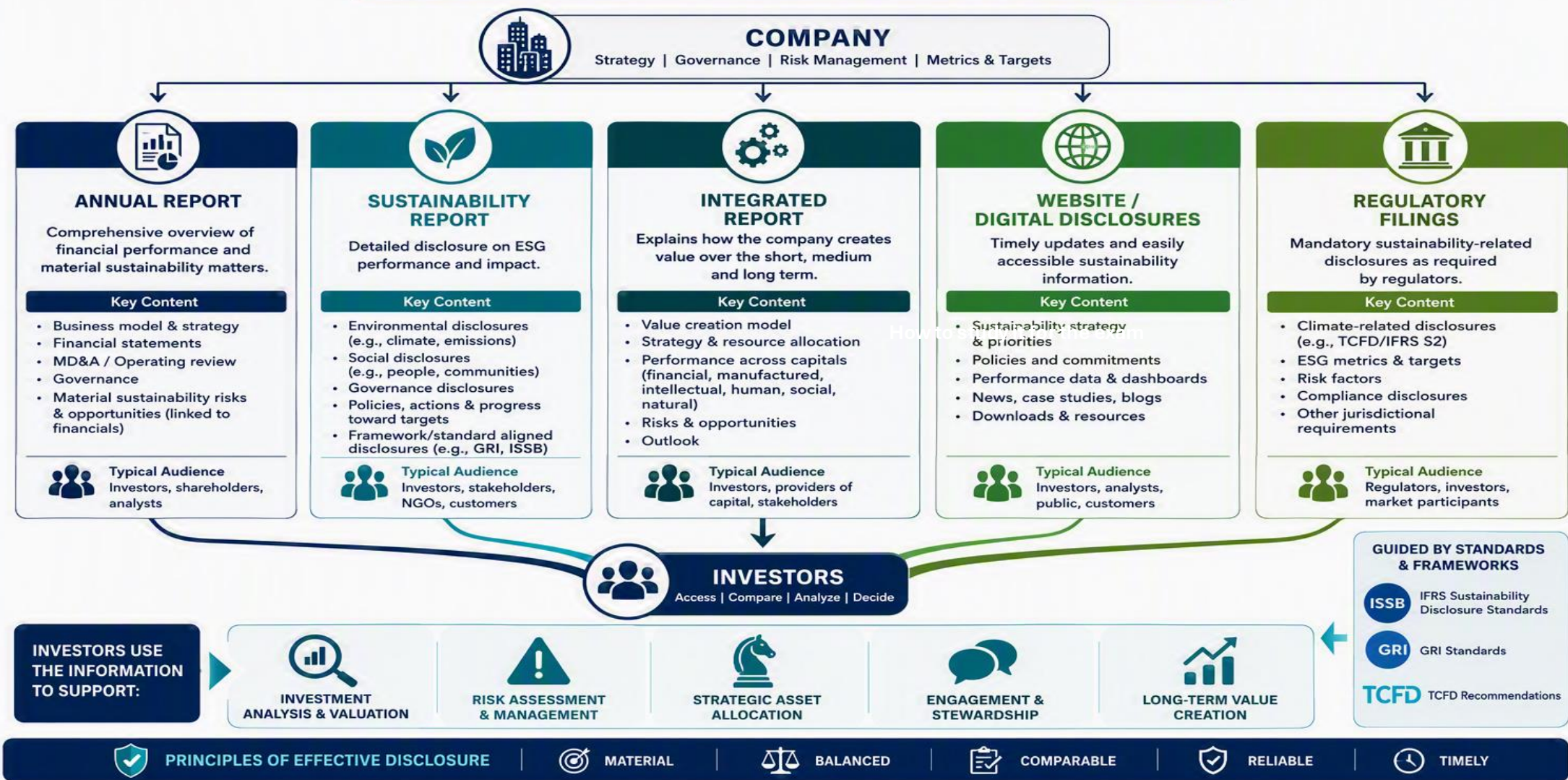
International Sustainability Standards Board



Q1. What does ISSB do?	Develops IFRS Sustainability Disclosure Standards.	Q1. What role do SASB Standards play?	They provide industry-based disclosure topics and metrics.
Q2. How is ISSB different from IASB?	ISSB focuses on sustainability disclosure; IASB focuses on IFRS Accounting Standards.	Q2. What influenced the core content structure?	TCFD recommendations/framework.
Q3. Why does due process matter?	It improves transparency, quality, legitimacy and stakeholder input.	Q3. What is a common exam trap?	Thinking the ISSB writes broad impact reporting standards rather than investor-focused standards.
Q4. What are exposure drafts?	Proposals issued for public comment before final standards.	Q4. Why maintain standards?	To keep them relevant as markets, evidence and practice evolve.

HOW COMPANIES DISCLOSE INVESTOR-FOCUSED SUSTAINABILITY INFORMATION

 Purpose: Provide decision-useful, material sustainability information to investors



Q1. Where might companies disclose sustainability information?	Annual reports, sustainability reports, integrated reports, websites and regulatory filings.
Q2. Why does disclosure location matter?	It affects accessibility, timing, reliability and assurance expectations.
Q3. What is reporting boundary?	The scope of entities, operations or activities covered by the disclosure.
Q4. What should analysts check before comparing metrics?	Boundary, period, methodology, assurance and standard applied.

Q1. What does trend data help assess?	Performance direction, target credibility and management progress.
Q2. What is a common exam trap?	Comparing two metrics without checking definitions and boundaries.
Q3. Why disclose investor-focused information?	To explain material risks and opportunities affecting enterprise value.
Q4. What improves disclosure credibility?	Clear methods, governance, controls, consistency and assurance.

13. Investor Demand for Sustainability Information

INVESTOR DEMAND SHAPES CORPORATE DISCLOSURE AND PERFORMANCE MANAGEMENT

A CONTINUOUS FEEDBACK LOOP DRIVING VALUE CREATION



Q1. Why do investors ask for sustainability information?	To improve analysis of material risks, opportunities, value creation and stewardship.
Q2. How can investor demand affect companies?	It can influence disclosure, strategy, governance, risk management and performance management.
Q3. What is stewardship?	Investor monitoring and engagement to protect or enhance long-term value.
Q4. Is more disclosure always better?	No; decision-useful, material and comparable disclosure is better.

Q1. What is a common exam trap?	Assuming all investors use sustainability data in the same way.
Q2. How does IFRS respond to investor demand?	By establishing standards for investor-focused sustainability-related financial information.
Q3. What should analysts watch after engagement?	Whether disclosure and underlying performance actually improve.
Q4. What is the connection to capital allocation?	Investors use information to price risk and allocate capital.

14. Considerations for Corporate Use



CORPORATE PREPARATION FOR QUALITY SUSTAINABILITY DISCLOSURE

INTEGRATED • RELIABLE • DECISION-USEFUL

OBJECTIVES



Improve Decision Making



Manage Risk and Opportunity



Drive Strategy and Performance



Meet Investor Expectations



Build Trust and Reputation

1 CROSS-FUNCTIONAL TEAM



2 GOVERNANCE & OVERSIGHT



3 INTERNAL CONTROLS FRAMEWORK



4 DATA & SYSTEMS FOUNDATION



5 ASSURANCE READINESS



6 MANAGEMENT USE OF DISCLOSURE



7 DISCLOSURE PROCESS WORKFLOW



QUALITY SUSTAINABILITY DISCLOSURE IS A TEAM SPORT



STRONG GOVERNANCE



ROBUST CONTROLS



TRUSTED DATA



CONTINUOUS IMPROVEMENT

Q1. Why is sustainability disclosure cross-functional?	Data and decisions span finance, operations, risk, legal, IT, sustainability and investor relations.
Q2. What is assurance readiness?	Preparation of processes, controls and evidence to support external assurance.
Q3. How does board oversight affect disclosure?	It supports accountability, governance and confidence in materiality judgments.
Q4. What should management use sustainability data for?	Strategy, risk management, performance monitoring and capital allocation.

Q1. What is a common exam trap?	Assuming the sustainability department alone owns disclosure quality.
Q2. What makes a target credible?	Clear baseline, scope, timeframe, method, governance and evidence of progress.
Q3. What should analysts check in controls?	Definitions, data ownership, review, approvals, reconciliations and audit trail.
Q4. How can disclosure preparation improve performance?	It reveals risks, gaps and opportunities that management can act on.

INVESTOR USE OF SUSTAINABILITY INFORMATION ACROSS ASSET CLASSES



Q1. How do active equity investors use sustainability information?	To identify material risks and opportunities affecting valuation and stock selection.
Q2. How do fixed-income investors use it?	To assess credit risk, cash-flow resilience, covenants, spreads and issuer quality.
Q3. Why are industry-specific metrics useful?	They focus on financially relevant issues for comparable business models.
Q4. What is normalization?	Scaling or adjusting metrics to improve peer and trend comparison.

Q1. What is a common exam trap?	Assuming a single ESG score is sufficient for investment analysis.
Q2. How can sustainability data affect valuation?	Through revenue forecasts, costs, capex, asset values, liabilities or discount rates.
Q3. How do passive investors use data?	For index construction, exclusions, tilts, benchmarking and stewardship.
Q4. What supports effective investor use?	Reliable data, comparable standards, clear methodology and materiality discipline.



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MASTER IFRS S2 THROUGH POWERFUL MENTAL MODELS



IFRS S2 Climate-related Disclosures is not just about compliance—it's about communicating the sustainability story that shapes business value and resilience.

This book uses proven mental models to help you understand, analyze and apply IFRS S2 concepts with clarity and confidence.



Mindset
Driven



Concepts
Simplified



Disclosure
Focused



Exam
Ready

WHAT YOU WILL GAIN

- ✓ Deep understanding of IFRS S2 using mental models
- ✓ Ability to apply concepts to real-world scenarios
- ✓ Improved clarity, retention and exam performance
- ✓ Confidence to communicate climate-related information effectively



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